Snacks Line SAP Design & Configuration project

Organizational challenge

The organization needed to configure and implement the SAP digital solution to support a Snacks line.

This involves the correct configuration of the current SAP system, especially SAP PP (including MRP), SAP QM, SAP MM.

Additionally, it is also necessary to configure the right set of accounts in the SAP CO module.

Our proposal

T&M Consulting proposed to involve executing the project in two simultaneous stages.

Implement and Configure the MM, PP, QM, FI, CO modules in an organic way that would allow the operation to continue.
Add the new snack production line.

The Cascada methodology was used for project management, Implementation of production modules based on SAP methodologies.

Our Client

Conglomerate of companies with 88 years of tradition, located in Belize.

It currently has several companies dedicated to the food sector, being the only ones with the right to bottle Coca-Cola® in the country.

They also have other rights such as the license to brew Guinness Foreign Extra Stout beer.
They also own in their portfolio other companies such as a creative and digital agency and the first environmentally friendly shrimp farm.

- ✓ Optimize competitiveness with its own snack production line.
- ✓ Increase the variety of products in its offer.
- ✓ Integrate the production chain at the systems level, in addition to having information at the moment.

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Results

The activities within the work plan were completed within the stipulated timeframe, successfully overcoming one of the many challenges faced:

- ✓ Communication and understanding of the client's business processes.
- ✓ Working and adapting to the client's own work culture.
- ✓ Engage our scope of work plans with the physical construction of the production line.
- ✓ On-site training, in the customer's language.



Intangible results:

The first positive impact towards the business was that the organization is more competitive by having its own snack production line, which allows it to have more variety of products in its offer.

In addition to having integrated systems, the production chain and having accurate and standardized information.

Specific benefits to highlight:

- ✓ Optimization of production.
- ✓ Improved product supply to end consumers.

Lessons learned

1. Communication and understanding of the client's business processes.
2. Working and adapting to the client's own work culture.
3. Integration of the work plans of our scope with the physical construction of the production line.
4. On-site training, in the customer's language.

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